



BJC Heavy Industries Public Company Limited

INVITATION LETTER
The Extraordinary General Meeting of Shareholders
No. 1/2026

By Electronic Meeting (E-EGM)
Thursday, June 18, 2026 at 14.00 hrs.

Registration starts at **13**.00 hrs.

No Tokens to Be Given: In order to comply with the policy on transparency and the guideline for good corporate governance campaigned by the supervising authorities in relation to the decrease or cancellation of token giving at the extraordinary general meeting of shareholders.

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- Translation -

June 9, 2026

Subject Invitation to the Extraordinary General Meeting of Shareholders No. 1/2026

Attention: The Shareholders of BJC Heavy Industries Public Company Limited

Attachment:

1. Copy of Minutes of Annual General Meeting of Shareholders of year 2026
2. **Articles of Association of the Company relating to the Shareholders' meeting**
3. Registration Method of Annual General Meeting of Shareholders and the **Shareholder's representative** as well as Voting Procedures
4. Registration Form
5. Proxy Form A, B and C
6. Guidelines for attending the electronic meeting (E-EGM)

The Board of Directors of BJC Heavy Industries Public Company Limited (the "**Company**") has resolved to call the Extraordinary General Meeting of Shareholders No. 1/2026 on Thursday, 18 June 2026 at 2:00 p.m. via electronic means (E-EGM) at No. 594 Moo 4, Makhamkoo Sub-district, Nikompattana District Rayong, according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020) to consider the following agendas.

Agenda 1 To consider and approve the cancellation of Agenda Item 7 of the 2026 Annual General Meeting of Shareholders regarding the approval of the share consolidation (change in par value of shares), and Agenda Item 8 regarding the amendment to Clause 4 (Registered **Capital**) of the **Company's Memorandum of Association** in order to be consistent with the share consolidation and the change in par value of shares.

Facts and Reasons: Whereas the 2026 Annual General Meeting of Shareholders of the Company passed resolutions under Agenda Item 7 to approve the share consolidation (change in par value of shares) from the existing par value of THB 0.25 per share to THB 1.00 per share, and under Agenda Item 8 to approve the **amendment to Clause 4 (Registered Capital) of the Company's Memorandum of Association** in order to be consistent with the share consolidation and the change in par value of shares.

Subsequently, the Company received an observation from the registrar **regarding the Company's registered capital structure, which requires the Company to first reduce its registered capital by cancelling 1 unissued registered share with a par value of THB 0.25 per share.** Such share is a remaining ordinary share from the stock dividend issuance approved by the **2015 Annual General Meeting of Shareholders held on 27 April 2015.** This is necessary in order for the Company to proceed with the registration of the share consolidation in compliance with the applicable legal requirements.

Therefore, in order to ensure that the process is carried out correctly and completely in accordance with the legal procedures, as well as to prevent **confusion among shareholders and mitigate the Company's legal risks,** the Company deems it appropriate to **propose to the shareholders' meeting for**

consideration and approval of the cancellation of the resolutions of the **2026** Annual General Meeting of Shareholders under Agenda Item **7** regarding the share consolidation (change in par value of shares) and Agenda Item **8** regarding the amendment to Clause **4 (Registered Capital) of the Company's** Memorandum of Association to be consistent with the share consolidation and the change in par value of shares. The Company will subsequently propose such matters to the shareholders for reconsideration and approval.

In this regard, the cancellation of such resolutions is merely an adjustment of the legal and technical procedures and does not affect the objective of the share consolidation, the rights of shareholders, the paid-up capital, or the **value of shareholders'** investment in any respect.

Opinion of the Board of Directors: The Board of Directors deems it appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2026 for consideration and approval of the cancellation of the resolutions of the 2026 Annual General Meeting of Shareholders under Agenda Item 7 regarding the share consolidation (change in par value of shares) and Agenda Item 8 regarding the **amendment to Clause 4 (Registered Capital) of the Company's** Memorandum of Association to be consistent with the share consolidation and the change in par value of shares, in order to ensure that the process is carried out correctly and completely in accordance with the legal procedures.

Vote Required: This agenda item shall be approved by a majority vote of the shareholders present at the meeting and entitled to vote.

Agenda 2 **To consider and approve the reduction of the Company's registered capital by cancelling the unissued registered shares, and the amendment to Clause 4 (Registered Capital) of the Company's** Memorandum of Association to be consistent with the reduction of the registered capital.

Facts and Reasons: **In order to align the Company's registered capital structure with its issued and paid-up capital, and to support the share consolidation (change in par value of shares) in accordance with the registrar's requirements, the Company proposes to reduce its registered capital. Such capital reduction is merely a technical restructuring and will not affect the Company's paid-up capital, shareholders' rights, financial position, or operating results.**

To consider the reduction of the Company's registered capital from the existing registered capital of THB 399,922,500.25 to the new registered capital of THB 399,922,500.00 by cancelling 1 unissued ordinary share with a par value of THB 0.25 per share, which is the remaining ordinary share from the stock dividend issuance approved by the 2015 Annual General Meeting of Shareholders held on 27 April 2015.

Details รายละเอียด	Before Capital Reduction ก่อน การลดทุนจดทะเบียน	After Capital Reduction หลัง การลดทุนจดทะเบียน
Registered Capital (Baht) ทุนจดทะเบียน (บาท)	399,922,500.25	399,922,500.00
Par Value per Share (Baht) มูลค่าที่ตราไว้ของหุ้น (บาท)	0.25	0.25
Number of Registered Shares (Share) จำนวนหุ้นจดทะเบียน (หุ้น)	1,599,690,001	1,599,690,000
Paid-up Capital (Baht) ทุนจดทะเบียนชำระแล้ว (บาท)	399,922,500.00	399,922,500.00
Number of Issued and Paid-up Shares (Share) จำนวนหุ้นที่ชำระแล้ว (หุ้น)	1,599,690,000	1,599,690,000

In addition, the Board of Directors' Meeting resolved to approve proposing to the Extraordinary General Meeting of Shareholders No. 1/2026 to consider the amendment to Clause 4 of the Company's Memorandum of Association to be consistent with the reduction of the registered capital, with the details as follows:

"Clause 4. Registered Capital Baht 399,922,500.00 (Three Hundred Ninety-Nine Million Nine Hundred Twenty-Two Thousand Five Hundred Baht)

Divided into 1,599,690,000 shares (One Billion Five Hundred Ninety-Nine Million Six Hundred Ninety Thousand Shares)

Par value of Baht 0.25 per share (Twenty-Five Satang)

Classified into:

- Ordinary shares 1,599,690,000 shares
(One Billion Five Hundred Ninety-Nine Million Six Hundred Ninety Thousand Shares)
- Preferred shares – shares (- shares)"

In addition, the Board of Directors' Meeting resolved to approve proposing to the Extraordinary General Meeting of Shareholders No. 1/2026 to consider and approve the authorization of the Chief Executive Officer and/or the authorized directors of the Company and/or the persons designated by the Chief Executive Officer or the authorized directors of the Company to consider, determine, amend, and specify the details relating to the registered capital reduction and the amendment to the Memorandum of Association, including the authority to amend wording or statements in the shareholders' meeting minutes, the Memorandum of Association, and/or any applications and/or to undertake any acts necessary to comply with the registrar's orders in connection with the registration of the registered capital reduction and the amendment to the Company's Memorandum of Association with the Department of Business Development, Ministry of Commerce.

Opinion of the Board of Directors: The Board of Directors deems it appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2026 for consideration and approval of the reduction of the Company's registered capital by cancelling the unissued registered shares, and the amendment to Clause 4 (Registered

Capital) of the Company's Memorandum of Association to be consistent with the reduction of the registered capital.

Vote Required: This agenda item shall be approved by a vote of not less than three-fourths of the total number of votes of the shareholders present at the meeting and entitled to vote.

Agenda 3 To consider and approve the change in the par value of the **Company's shares from THB 0.25 per share to THB 1.00 per share**, and the amendment to Clause 4 (Registered Capital) of the Memorandum of Association to be consistent with the change in par value.

Fact and Reasons: **In order to optimize the Company's share structure and par value, enhance trading stability, support the expansion of the investor base in the long term, and promote a fair and appropriate reflection of the Company's share value**, the Company proposes to undertake the share consolidation. Such action will not affect the total registered capital, total paid-up capital, or the rights and shareholding proportion of the shareholders (except in the case of fractional shares, which will be handled in accordance with the prescribed criteria).

To approve the change in the par value of the Company's shares by way of share consolidation from the existing par value of THB 0.25 per share to THB 1.00 per share, resulting in a reduction in the number of the Company's shares from 1,599,690,000 shares (one billion five hundred ninety-nine million six hundred ninety thousand shares) to 399,922,500 shares (three hundred ninety-nine million nine hundred twenty-two thousand five hundred shares). **Such change in the par value of the Company's shares will result** in a reduction in the number of shares held by each shareholder at the ratio of 4 existing ordinary shares to 1 new ordinary share, as follows:

Details รายละเอียด	Before Share Consolidation ก่อน การรวมหุ้น	Before Share Consolidation หลัง การรวมหุ้น
Register Capital (Baht) ทุนจดทะเบียน (บาท)	399,922,500.00	399,922,500.00
Par Value per Share (Baht) มูลค่าที่ตราไว้ของหุ้น (บาท)	0.25	1.00
Number of Registered Shares (Share) จำนวนหุ้นจดทะเบียน (หุ้น)	1,599,690,000	399,922,500
Paid-up Capital (Baht) ทุนจดทะเบียนชำระแล้ว (บาท)	399,922,500.00	399,922,500.00
Number of Issued and Paid-up Shares (Share) จำนวนหุ้นที่ชำระแล้ว (หุ้น)	1,599,690,000	399,922,500

Remark: The registered capital and the number of registered shares after the reduction of the registered capital by cancelling 1 unissued ordinary share.

In this regard, the calculation for the change in the par value of shares from THB 0.25 per share to THB 1.00 per share may result in certain shareholders being entitled to fractional existing shares that are insufficient to be converted into new shares. Such fractional shares resulting from the calculation will be rounded down. In calculating the change in par value of shares and the rounding of fractional shares, the Company will appoint Thailand Securities

Depository Co., Ltd. ("TSD"), the Company's share registrar, to perform such calculations in accordance with TSD's operating system.

The Company has reviewed and assessed the shareholding structure of minority shareholders based on the latest share register book closing date. **Following the change in par value, the Company's free float distribution will continue to comply with the free float requirements, namely having not less than 150 minority shareholders holding in aggregate not less than 15 percent of the Company's paid-up capital.**

However, in order to preserve the rights of shareholders who may be affected by such fractional share adjustment, shareholders may purchase or sell **odd lot shares on the The Stock Exchange of Thailand (the "SET") so that their shareholding will be sufficient for the share consolidation calculation prior to the effective date of the change of the Company's par value. In this regard,** for shareholders whose existing fractional shares are insufficient to be converted into new shares and are therefore rounded down after the calculation, the Company will compensate such shareholders in cash for the discarded fractional shares at a price equivalent to the market price of the **Company's shares. Such compensation price will be calculated based on the weighted average trading price of the Company's shares on the SET for 7 consecutive business days prior to the date of registration of the change of par value with the Department of Business Development, Ministry of Commerce.** Each affected shareholder may apply to receive compensation for the discarded fractional shares through the following methods:

- To receive cash compensation for fractional shares in person at the **Company's head office located at 594 Moo 4, Makham Khu Subdistrict, Nikhom Phatthana District, Rayong Province 21180;** or
- To notify the Company in writing of the intention to receive compensation for fractional shares and/or the preferred method for transferring such compensation to a bank account by postal mail addressed to the Company or by electronic mail (E-mail) to the Company at ir@bjc1994.com, together with valid identification documents of the shareholder (such as a copy of national identification card, government officer identification card, state enterprise employee identification card, passport, or a certified copy of juristic person certificate issued not more than three months prior thereto, as applicable) and a copy of the bank account book/passbook to which the compensation is to be transferred. The name of the bank account holder must correspond with the name of the shareholder. The Company will transfer the compensation after verifying the accuracy and completeness of the submitted information and documents.

In this regard, shareholders wishing to receive cash compensation for fractional shares in person or to notify the Company of their intention to receive compensation by bank transfer as described above must do so within **1 (one) month from the date on which the registration of the change of the Company's par value has been completed with the Department of Business Development, Ministry of Commerce.** The registration of the change of par value is expected to take place in June **2026**. The Company will further

announce the relevant details through the information disclosure system of the **Stock Exchange of Thailand (the "SET")**. If any shareholder fails to claim the cash compensation or fails to notify the Company of the intention to receive compensation by bank transfer within the specified period, the Company shall deem that such shareholder has waived the right to receive such cash compensation, and the Company will proceed to dispose of such fractional **shares through the Company's securities registrar, Thailand Securities Depository Company Limited ("TSD")**.

In addition, the Board of Directors' Meeting resolved to approve proposing to the Extraordinary General Meeting of Shareholders No. 1/2026 to consider and approve the amendment to Clause 4 of the Company's Memorandum of Association to be consistent with the change of the Company's par value, with the details as follows:

"Clause 4. Registered Capital Baht **399,922,500** (Three Hundred Ninety-Nine Million Nine Hundred Twenty-Two Thousand Five Hundred Baht)

Divided into **399,922,500** shares (Three Hundred Ninety-Nine Million Nine Hundred Twenty-Two Thousand Five Hundred Shares)

Par value of Baht **1.00** per share (One Baht)

Classified into:

Ordinary shares **399,922,500** shares (Three Hundred Ninety-Nine Million Nine Hundred Twenty-Two Thousand Five Hundred Shares)

Preferred shares – shares (- shares)"

In addition, the Board of Directors' Meeting resolved to approve proposing to the Extraordinary General Meeting of Shareholders No. 1/2026 to consider and approve the authorization of the Chief Executive Officer and/or the authorized directors of the Company and/or the persons designated by the Chief Executive Officer or the authorized directors of the Company to consider, determine, amend, and specify the details relating to the change of par value of the shares, including the authority to amend wording or statements in the **shareholders' meeting minutes, the Memorandum of Association, and/or any applications and/or to undertake any acts necessary to comply with the registrar's orders in connection with the registration of the change of par value and the amendment to the Company's Memorandum of Association with the Department of Business Development, Ministry of Commerce.**

Opinion of the Board of Directors: The Board of Directors deems it appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2026 for consideration and approval of the change in the par value of the shares from THB 0.25 per share to THB 1.00 per share, and the amendment to Clause 4 (Registered Capital) of the Company's Memorandum of Association to be consistent with such change in par value.

Vote Required: This agenda item shall be approved by a vote of not less than three-fourths of the total number of votes of the shareholders present at the meeting and entitled to vote.

Agenda 4

To consider other matters (if any)

Note: According to Section 105 of the Public Limited Companies Act B.E. 2535, when the shareholders' meeting has considered the agenda according to the agenda specified in the invitation letter, shareholders who hold shares totaling not less than one-third of the total number of shares sold may request the meeting to consider other matters apart from those specified in the invitation letter.

In addition, the Company will provide shareholders with an opportunity to express their opinions or ask questions about other matters related to the Company in this Agenda Item 4.

The Company has fixed the Record Date for shareholders entitled to attend the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, 29 May 2026.

The Company has published this Notice of the Extraordinary General Meeting of Shareholders No. 1/2026 of BJC Heavy Industries Public Company Limited, together with the supporting documents and proxy forms, on the Company's website at BJC Heavy Industries Public Company Limited under the section "Investors – Investor Relations – Shareholder Information – Shareholders' Meeting". In this regard, if any shareholder has questions and wishes the Company to clarify any matters relating to the agendas of this meeting, such shareholder may submit questions in advance to the Company via email at ir@bjc1994.com. Shareholders may also submit questions or inquiries during the electronic meeting (E-EGM) through the meeting system provided by Quidlab Co., Ltd. (Quidlab).

For shareholders attending the meeting in person, advance registration for the electronic meeting (E-EGM) may be completed through the link or QR Code provided in Attachment 3 during 11 – 18 June 2026 in order to obtain a username and password for logging in to the meeting system on Thursday, 18 June 2026 from 1:00 p.m. onwards.

Details regarding the registration process, attendance at the shareholders' meeting, proxy appointment, and voting procedures are set out in Attachment 3. In this regard, for greater convenience and efficiency in the registration process for attending the shareholders' meeting, shareholders or proxy holders are encouraged to study the Guidelines for Electronic Meetings (E-EGM) as set out in Attachment 6.

Yours sincerely,

BJC Heavy Industries Public Company Limited

A handwritten signature in blue ink, appearing to read "Boonchuay Korkitrojana", enclosed in a thin black rectangular box.

(Mr. Boonchuay Korkitrojana)
Chairman of the Board

The Company's Secretary Office
Mobile phone: 0-3301-7345 ต่อ 131
Email: ir@bjc1994.com.

Attachment 1

- Translation -

Minutes of the Annual General Meeting of Shareholders for Year 2026

BJC Heavy Industries Public Company Limited

The 2026 **Annual General Meeting of Shareholders** ("the Meeting") was held on Thursday, April 23, 2026 at 14.00 hrs. at the Meeting Room 101, BJC Heavy Industries Public Company Limited address 594 Moo 4, Tambol Makamkoo, Amphur Nikompattaya, Rayong, 21180 by Electronic Meetings under the Emergency Decree on Electronic Meetings, B.E. 2563. Mr. Boonchuay Korkitrotjana, the Chairman of the Board of BJC Heavy Industries Public **Company Limited** ("the Company" or "BJCHI") was the **Chairman of the Meeting** ("the Chairman") and Mr. Tummarat Deethong, Company Secretary was the Secretary of the Meeting ("the Secretary").

Meeting started at 14.00 hrs.

The Chairman welcomed the shareholders and the Secretary announced that there were totally 28 shareholders attending the meeting by themselves and proxy, representing 1,187,584,711 shares, or 74.8415% of total issued shares of the Company; thus, a quorum was **constituted pursuant to the law and the Company's Articles of Association.**

The Chairman declared to open the meeting and asked the Secretary to introduce the Directors, Management, and Auditor, who attended the Meeting, and to explain the voting procedures in this Meeting.

The Secretary introduced the Directors, Management, Staffs and Auditor, who attended the Meeting, respectively as follows;

Attending Directors: attending by 9 persons (equivalent to 100% of the total Board members)

- | | |
|--------------------------------|---|
| 1. Mr. Boonchuay Korkitrotjana | Chairman of the Board / Independent Director |
| 2. Mr. Kyu Young Lee | Director / President / Chairman of the Risk Management Committee |
| 3. Mr. Young Jun Lee | Director / Chief Executive Officer and Managing Director / Member of Executive Committee / Member of Risk Management Committee |
| 4. Mr. Seung Woo Lee | Director / Deputy Managing Director / Member of Executive Committee / Member of Risk Management Committee / Nomination, Remuneration, |

- | | |
|---|--|
| | Corporate Governance and Sustainability Committee |
| 5. Mr. Myungsup Song | Director / Member of Executive Committee / Chief Finance Officer / Member of Risk Management Committee |
| 6. Mr. Seong Jin Lee | Director / Assistant Managing Director – Project / Member of Executive Committee / Member of Risk Management Committee |
| 7. Mr. Noppadol Dheerabutrvongkul | Independent Director / Chairman of the Audit Committee |
| 8. Assoc.Prof.Dr. Ekachidd Chungcharoen | Independent Director / Member of Audit Committee / Nomination, Remuneration, Corporate Governance and Sustainability Committee |
| 9. Mrs. Chanchira Samakthai | Independent Director / Member of Audit Committee / Chairman of the Nomination, Remuneration, Corporate Governance and Sustainability Committee |

Management and Staff of the Company:

- | | |
|---------------------------|---|
| 1. Ms.Rungarun Harnnarong | Senior Accounting and Finance Manager / Member of Risk Management Committee |
| 2. Mr.Tummarat Deethong | Legal Officer and Company Secretary |

Representative of Auditor

- | | |
|---------------------------|--|
| 1. Ms. Aumpai Saisaeng | Auditor's representative from A.M.T. & Associates |
| 2. Ms. Daranee Somkamnerd | Auditor's representative from A.M.T. & Associates |

The Secretary informed the meeting that this year, the Company will organize the shareholders' meeting via electronic media, which is in accordance with the Electronic Meeting Act B.E. 2563 and the Ministry of Digital Economy and Society's Announcement on the Security Standards for Electronic Meetings B.E. 2563, in which the Company will collect, use, and disclose personal information, including still images, audio, and video of all meeting participants for the purpose of recording and preparing meeting minutes, meeting management, etc. For further details, please refer to the **Personal Data Protection Policy available on the Company's website.**

The Company has appointed a certified electronic meeting service provider with recognized expertise. The electronic meeting platform is operated by Quidlab Co., Ltd. and has been duly certified by the Electronic Transactions Development Agency (ETDA).

To make the vote counting transparent and verifiable, and to comply with the Company's good corporate governance policy, the Company has invited Ms. Aumpai Saisaeng, an auditor's representative from A.M.T. & Associates, to act as a vote counting inspector throughout the shareholders' meeting.

Then, the Secretary informed the procedures for voting to the Meeting as follows:

1. One share shall have one vote and each shareholder shall have the right to vote **in each agenda only "approve", "disapprove", or "abstain"**. Shareholders cannot divide the shares to vote except for foreign shareholders who have custodians in Thailand and use "Proxy Form C" only.
2. **In each agenda, if there is no shareholder who "disapproves" or "abstains", all** votes will be treated as affirmative votes in favor of the relevant matter. The **shareholders wishing to vote for "disapproval" or "abstention" must press such** related button.

The Company will allocate 1 minute for shareholders to cast their votes by each agenda otherwise all votes will be treated as affirmative votes in favor of the relevant matter.

Except for Agenda 4: To consider and approve the appointment of directors to replace those retired by rotation. To follow good corporate governance, the votes for re-appointment of directors will be done on individual basis.

3. A majority of votes of shareholders, present in person or by proxy, and cast their votes shall be sufficient to pass all resolutions except for the agenda 5: **To consider and approve directors' remuneration for year 2026**, which requires a vote of not less than two-thirds (2/3) of the total number of votes of shareholders, present in person or by proxy.

Agenda Item 7: To consider and approve the share consolidation (change in par value), and Agenda Item 8: To consider the amendment to Clause 4 (Registered **Capital) of the Company's Memorandum of Association to be in line with the** share consolidation and the change in par value, shall require an affirmative vote of not less than three-fourths (3/4) of the total votes of shareholders and proxies attending the meeting.

4. Where shareholders have appointed a proxy to cast votes in accordance with **their instructions, the Company has already entered their votes "approve", "disapprove" or "abstain" into the computer for vote counting.**
5. The total numbers of votes present at the Meeting on each agenda may differ as some shareholders may attend after the meeting has already started.
6. The Company has provided opportunities for shareholders to propose matters deemed appropriate to be included in the agenda of the meeting and to nominate persons to be elected as directors, including allowing them to submit questions related to the agenda of the meeting in advance, but no proposals were made.

The Secretary informed to the meeting that, the Company has given an opportunity for proposing agenda item for the 2026 AGM **and for proposing director's** nomination for the 2026 AGM including the questions that the shareholders can be submitted in advance before the 2026 AGM but there was not any above issue as submitted in advance.

During Q&A session, to keep the meeting concise shareholders are required to raise questions in related agendas. Issues of questions unrelated to that agenda would be answered in the other matters.

Moreover, shareholders can submit questions by pressing the submit button and typing a question they want to ask. After that, press the submit question button. Shareholders can also submit questions in advance by selecting the agenda for the meeting to ask questions.

When the queue is reached, such shareholders must turn on Microphone or Microphone and camera to raise their questions.

In the event that shareholders face with technical problems and were unable to communicate by voice once their queues were reached. The Company would ask for permission to read the questions of the shareholders and answer questions to the meeting.

During the voting time, shareholders were asked to press the button of “approve”, “disapprove” or “abstain” and then press the submit vote button within the defined time

Before the meeting commencement, the Chairman invited Mr. Young Jun Lee, Chief Executive Officer and Managing Director, to deliver the speech on overview operating result for year 2025 and the business direction for year 2026. Then, Mr. Tummarat Deethong would translate such speech for shareholders. This can be summarized as follows:

On behalf of the Board of Directors and the management team, I would like to thank all **of you for attending the Company’s 2026 Annual General Meeting of Shareholders.**

Throughout 2025 and continuing to the present, the global economy has continued to face uncertainty arising from geopolitical factors, particularly tensions in the Middle East and the conflict between the United States and Iran, which continue to affect energy stability, oil prices, and investment in the global energy industry.

Although such developments may affect raw material prices, logistics costs, foreign exchange rates, and the lead time for certain materials, the Company has not experienced any significant impact on its project execution or financial position to date. The Company continues to closely monitor the situation and has implemented measures to mitigate potential risks through customer diversification, efficient cost control, supply chain management, and maintaining a strong cash position and liquidity level.

In 2025, the Company was able to maintain business continuity and secure new projects from major customers in the energy sector, particularly Santos Cooper Basin 5 in Australia and Cimtas Batch 2, as well as opportunities for additional projects under the long-term agreement with Cimtas extending through 2029.

Looking ahead to 2026, the Company will continue to focus on increasing opportunities to secure new projects, enhancing cost efficiency, maintaining quality and safety standards, and expanding its customer base into long-term growth sectors such as LNG, Gas Turbine, Hydrogen, Carbon Capture and Storage (CCS), Renewable Energy, and Data Center Infrastructure.

From a financial perspective, the Company remains in a strong position, with a debt-to-equity ratio of 0.09 times and cash on hand of more than Baht 395 million. This strong financial position enables the Company to pursue new investment opportunities and continue delivering attractive returns to shareholders.

On behalf of the Board of Directors and the management team, I would like to express our sincere appreciation to all stakeholders for your continued trust and support. The Company remains committed to becoming one of the leading industrial construction companies serving customers in the energy sector, while continuing to operate under strong corporate governance principles in order to achieve sustainable growth and deliver appropriate returns to shareholders.

The Chairman requested the meeting to consider the agendas which consisted the following 9 items:

Agenda 1 To acknowledge the operating results for year 2025 and Form 56-1 One Report for year 2025

The Chairman invited Mr. Tummarat Deethong to present the details of this agenda item to the Meeting. The key points may be summarized as follows:

In 2025, the Company undertook two major projects, the details of which are as follows:

1) Santos Onshore Upstream Development Project, this project involves the procurement and fabrication of steel for the construction of onshore gas wellhead skids as part of upstream gas field development. The project includes contract extension options, and the Company has continuously secured additional work from the client. Currently, the Company is undertaking the Santos GLNG Phases 6 and 7, as well as Santos Cooper Basin Phases 4 and 5.

2) Cimtas Project, this project involves the procurement, fabrication, and assembly of steel products for the construction of gas turbine power plants. The project comprises both extensions of existing contracts and newly awarded contracts. Currently, the Company is undertaking Cimtas Bundle, Tallgrass, and the most recent Batch 2–5 projects, which are long-term contracts.

The Company's contract revenue in 2025 amounted to Baht 727 million, representing a decrease of 44.4% from Baht 1,308 million in 2024. The decline was mainly attributable to a reduction in fabrication volume following the completion phase of major projects, the revenues of which had been recognized in the previous year.

In 2025, gross profit amounted to Baht 88 million, compared to Baht 432 million in the same period of the prior year. The decrease in gross profit was primarily due to the lower level of fabrication activities. The Company recorded an EBITDA loss of Baht 53.0 million, compared to EBITDA of Baht 363.8 million in 2024, reflecting the lower revenue base and reduced gross margin.

The Company recorded a net loss of Baht 167 million, compared to a net loss of Baht 28 million in the same period of the previous year. The increase in net loss **was mainly attributable to the Company's operating performance and the impact of foreign exchange fluctuations during the year.**

As of present, the Company's backlog amounted to approximately Baht 1,100 million. When classified by industry, the breakdown is as follows:

- Power generation: 24%
- Oil and gas: 76%

With regard to anti-corruption, the Company has established policies on the prevention of corruption, including anti-bribery and anti-corruption practices. Such **policies have been published on the Company's website. The Company strictly prohibits directors, executives, employees at all levels, and any persons related to the Company's business from engaging in any form of corruption. The policies are reviewed on a regular basis to ensure alignment with changes in laws, regulations, standards, and business practices.**

The Company has also established procedures and channels for whistleblowing and complaints relating to non-compliance with laws and regulations, as well as corruption and misconduct, including suggestions for improvement. In 2025, the Company did not receive any whistleblowing reports or complaints relating to corruption.

The Company places great importance on sustainability disclosure. As a result of its commitment and continuous efforts, the Company received a Sustainability Disclosure Recognition for the year 2025 from the Thai Institute of Directors (IOD).

The Chairman then invited shareholders to raise questions. As there were no questions raised, the Chairman informed the Meeting that this agenda item was for acknowledgment and no voting was required.

Agenda 2 To consider and approve the financial statements for year ended December 31, 2025

The Chairman proposed to the meeting to consider and approve the financial statements for year ended December 31, 2025 and asked the Secretary to present the relevant details for this agenda to the Meeting, detail as follows;

The Public Limited Companies Act B.E. 2535, Section 112, stipulates that the board of directors must arrange for the preparation of a balance sheet and profit and loss account as of the end of the company's accounting period, to be submitted to the shareholders' meeting for consideration and approval at the annual general meeting.

The Company's financial statements for the year ending December 31, 2025 have been audited by the auditor. The auditor expressed his opinion that the financial statements presented the Company's financial position as of December 31, 2025, its operating results, and its cash flow for the year ending on the same date fairly

and in accordance with the financial reporting standards. The Company's audit committee has already reviewed the financial statements, with details as shown in the financial statements, which are part of Form 56-1 One Report for the year 2025, which has been sent to shareholders together with this invitation letter.

The Company's operating results in 2025, as detailed in Agenda 1, and the Company's financial position in 2025 can be summarized as follows:

Financial Position and Operating Results (Million Baht)	Year 2025	Year 2024
Total Revenues	769	1,356
Contract Cost	639	875
Net Profit (Loss)	-167	-28.1
Earnings (Loss) per Share (Baht/share)	-0.10	-0.02
Total Assets	3,336	3,510
Total Liabilities	275	286
Shareholders' Equity	3,062	3,224

The Company's total assets as at 31 December 2025 amounted to Baht 3,336 million, representing a decrease of Baht 174 million from Baht 3,510 million at the end of 2024. The decline was mainly attributable to a decrease in contract assets, in line with the lower volume of work compared to the previous year.

Total liabilities as at the end of 2025 amounted to Baht 275 million, decreasing from Baht 286 million in 2024. The reduction in total liabilities was primarily due to a decrease in trade payables, in line with the lower volume of work.

Shareholders' equity as at the end of 2025 amounted to Baht 3,062 million, decreasing from Baht 3,224 million in 2024. The decrease was mainly due to the Company's net loss recorded in 2025.

The Chairman asked whether there were any questions from the shareholders.

As there was no further question or suggestion, the Chairman asked the shareholders to vote in this agenda. This agenda needed to be approved by the Meeting with a majority of votes of shareholders who were present in person or by proxy, and casted their votes.

Resolution The Meeting resolved that the financial statements for the year ended December 31, 2025 be approved with the following votes:

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	-	-

Agenda 3 To consider and approve the cash dividend payment for the year 2025.

The Chairman requested the Secretary to present the relevant details for this agenda to the Meeting, detail as follows;

According to the Company's dividend policy, the Company will pay dividend not less than 50% of net profit of separate financial statements after deduction of the corporate tax and other necessary and appropriate reserve as defined by law and the Company's Articles of Association. However, the dividend payment may subject to be changed, depending on the necessary and appropriate condition as per the Board of Directors' opinion. The Board of Directors from time to time might deem to pay the interim dividend to shareholders where such issue must be reported to the next shareholder meeting.

Details of Dividend Payout	2025	2024
1. Net Profit (Loss) (Million Baht)	-166.9	-28
2. Number of shares	1,586.80	1,599.04
3. Dividend per share (Baht/Share)	0.0171	-
· Interim Dividend	-	-
· Final Dividend	0.0171	-
4. Total Dividend (Million Baht)	Not exceeding 27.13	-
5. Payout ratio per net profit (%)	-	-

In **2025**, the Company carefully considered various factors, including business conditions, market conditions, investment opportunities, and other relevant considerations, and determined that the Company has sufficient cash flow to pay dividends. Accordingly, it is proposed to pay a dividend at the rate of Baht **0.0171** per share, totaling not exceeding Baht **27.13** million.

The dividend of Baht **0.0171** per share will be paid from retained earnings derived from operations that are not subject to corporate income tax at the rate of **20%**. In this regard, individual shareholders will not be entitled to a tax credit on such dividends pursuant to Section **47** bis of the Revenue Code.

The Record Date for determining shareholders entitled to receive the dividend is set for **13** March **2026**, and the dividend payment date is scheduled for **20** May **2026**.

The Company will not allocate additional legal reserves, as it has already fully complied with the legal reserve requirement as prescribed by law.

The Chairman asked whether there were any questions from the shareholders.

As there was no further question or suggestion, the Chairman proposed to the shareholders to vote in this agenda. This agenda needed to be approved by the Meeting with a majority of votes of shareholders, who were present in person or by proxy and casted their votes.

Resolution The Meeting resolved to approve the dividend payment for 2025 Operating Results in the form of cash with following votes cast.

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	-	-

Agenda 4 To consider and approve the appointment of directors to replace those retired by rotation

The Chairman informed the Meeting that, in accordance with good corporate governance principles, the directors who are required to leave the Meeting during the consideration of this agenda item are Mr. Boonchuay Korkitrojana (Chairman), Mr. Kyu Young Lee, and Mr. Seong Jin Lee.

As the Chairman is required to leave the Meeting during the consideration of this agenda item, Mr. Noppadol Dheerabutr vongkul was requested to act as Chairman for this agenda item.

The Chairman asked the Secretary to present the relevant details for this agenda to the Meeting which was detailed as follows;

Under the Public Limited Companies Act B.E. 2535 and clause 17 of the Articles of Association of the Company, at every annual general meeting, one-third (1/3) of the Directors, or, if their number is not a multiple of three, then the number nearest to one-third (1/3) must retire from office. A retiring Director is eligible to stand for re-appointment. The directors, who will retire in the first year and the second year after registration of the Company, shall be drawn lot; however, for other years afterwards the directors who hold longest period on the position shall be retired from the office.

The Company has given an opportunity for proposing directors' nomination in advance before the AGM 2026 public through SET Community Portal and the Company's website from October 1, 2025 to December 31, 2025. However, there were no proposal of director nomination.

At present, the Company has 9 directors, and on this annual general meeting of shareholders of 2026 will have 3 directors who will be retired by rotation as follow;

- 1) Mr. Boonchuay Korkitrojana, Chairman/Independent Director
- 2) Mr. Kyu Young Lee, President
- 3) Mr. Seong Jin Lee, Assistant Managing Director

The nomination process for the Company's directors has been duly screened and carefully considered by the Nomination, Remuneration, Corporate Governance and Sustainability Committee (the "Nomination Committee"). The Nomination Committee has taken into account the qualifications of directors as prescribed under the Public Limited Companies Act B.E. 2535 (1992), as amended, including

educational background, skills, work experience in businesses relevant to the **Company's operations, and professional diversity that would be beneficial to the Company's business and contribute to its development.** The past performance of each director has also been duly considered.

For independent directors, the Nomination Committee has considered their qualifications in accordance with the definition of independent directors as prescribed by the Capital Market Supervisory Board and the Stock Exchange of Thailand. The Nomination Committee is of the opinion that the persons proposed for appointment as independent directors possess all the required qualifications under the relevant laws and regulations, including the absence of any significant business relationship with the Company that may impair their ability to perform their duties independently.

The Board of Directors is of the opinion that all three directors possess the appropriate qualifications and are suitable to be re-appointed as directors of the Company for another term. The profiles and details of the three directors are set out in Enclosure 3 of the Notice of the Meeting.

In this regard, the Board of Directors has considered and determined that Mr. Boonchuay Korkitrojana, who has been nominated for appointment as an independent director, possesses all the qualifications required for independent directors under the relevant **laws and the Company's criteria, in accordance with** the requirements of the Securities and Exchange Commission and the Stock Exchange of Thailand.

Given the specialized nature of the Company's business, which requires individuals with specific knowledge, experience, and expertise, the pool of qualified candidates is limited. Therefore, the Company considers it necessary for the independent director to serve for a term exceeding nine years.

The Company Secretary informed the Meeting that, in accordance with good corporate governance practices, the Company has arranged for the voting on the appointment of directors under this agenda item to be conducted on an individual basis. The individual voting will be conducted in sequence through the automated system of the Stock Exchange of Thailand. The profiles of the three directors are as follows:

1) Mr. Boonchuay Korkitrojana

He currently serves as Chairman of the Board and qualifies as an independent director in accordance with the requirements of the Stock Exchange of Thailand. **He holds a Master's degree in Business Administration and a Bachelor's degree in Engineering,** among other qualifications. He possesses expertise in quality management systems, environmental management, and occupational health and safety management in accordance with international standards. In addition, he has strong knowledge and understanding of strategic planning, risk management, anti-

corruption practices, and internal control systems, which are highly beneficial to **the Company's internal audit and control functions.**

2) Mr. Kyu Young Lee

He currently serves as Chairman of the Executive Committee and Chairman of the **Risk Management Committee. He is one of the Company's founders since 1994,** when it was established under the name BJC Industrial Co., Ltd. With his broad vision in recognizing opportunities in international markets, the Company began expanding its services to overseas clients in 2001. He has led the Company through various economic crises and guided its growth to the present day. His extensive management experience is highly **valuable to the Company's operations and** business development.

3) Mr. Seong Jin Lee

He currently serves as Assistant Managing Director – Projects, Executive Director, **and member of the Risk Management Committee. He holds both Bachelor's and Master's degrees in Chemical Engineering. He has strong expertise in project** execution and production, with over 20 years of continuous experience in the **Company's manufacturing operations, which is highly beneficial to the** management of each project.

The Chairman asked whether there were any questions from the shareholders.

As there was no further question or suggestion, the Chairman proposed to the shareholders to vote in this agenda. This agenda needed to be approved by the Meeting with a majority of votes of shareholders, who were present in person or by proxy, and casted their votes.

Resolution The Meeting resolved that the appointment of directors to replace those retired by rotation was approved with following votes cast:

1) Mr. Boonchuay Korkitrojana, Chairman/Independent Director

	Approved	Disapproved	Abstained
No. of votes	1,187,584,211	500	0
%	100.00	-	-

2) Mr. Kyu Young Lee, President

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	-	-

3) Mr. Seong Jin Lee, Assistant Managing Director

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	0.00	-

Agenda 5 To consider and approve the directors' remuneration for year 2026

The Chairman requested the Secretary to present the details for this agenda to the Meeting, detail as follows:

Under Clause 22 of the Article of Association of the Company and Section 90 of the Public Limited Companies Act B.E. 2535, "The Company's directors are entitled to receive remuneration for duties performed. The remuneration includes rewards, meeting allowances, allowances, bonuses, or other forms of benefits accordance with the resolution of the shareholder meeting supported by a vote of not less than two-thirds of the total number of votes of the shareholders present at the meeting, which may be set at a definite amount, or set as a policy for each time, or to be consistently effective until there any changes are made. In addition, the directors shall receive allowances and benefits according to the Company's regulations.

The content of clause one shall not affect the right of employees or staff elected as directors to receive remuneration and benefits as Company staff or employees."

The determination of directors' remuneration for the year 2026 has been reviewed by the Nomination, Remuneration, Corporate Governance and Sustainability Committee (the "NRCGS"). The NRCGS has carefully considered such remuneration by taking into account comparisons with the nature and scale of business of other public limited companies listed on the Stock Exchange of Thailand, in order to ensure appropriateness in line with the good corporate governance principles of the Stock Exchange of Thailand, as well as the Company's expected increase in workload in 2026, as follows:

	2026	2025	Changing
Monthly Fee (Baht/person/month)			
Chairman of the Board	40,000	40,000	-
Director	15,000	15,000	-
Chairman of the Audit Committee	15,000	15,000	-
Audit Committee	15,000	15,000	-
Attendance Fee (Baht/person/time)			
Chairman of the Board	40,000	40,000	-
Director	15,000	15,000	-
Chairman of the Audit Committee	15,000	15,000	-
Audit Committee	15,000	15,000	-
Nomination Remuneration Corporate Governance and Sustainable Committee	5,000	5,000	-
Transportation (Baht/person/time)	By Company	By Company	-
Accommodation (if necessary)	By Company	By Company	-

Others Benefit	Depending on the Company's performance	Depending on the Company's performance	-
Director's Bonus	Depending on the Company's performance	Depending on the Company's performance	-
Director's remuneration (total)	not exceeding Baht 3 million	not exceeding Baht 3 million	-

Remarks: **1)** The Attendance Fee will be paid to only attending directors.

2) The Executive Directors have considered not receiving the compensations listed out in the above table.

The Chairman asked whether there were any questions from the shareholders.

As there was no further question or suggestion, the Chairman proposed to the **Meeting to consider and approve the Directors' remuneration as proposed.** This agenda needed to be approved by the Meeting with not less than two-thirds (2/3) of the total number of votes of shareholders, present in person.

Resolution **The Meeting resolved that the directors' remuneration for year 2026** be approved with following votes:

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	-	-

Agenda 6 To consider and approve the appointment of the auditors and determine the auditing fee for year 2026

The Chairman requested Mr. Noppadol Dheerabutrungkul, Chairman of the Audit Committee, to present the relevant details for this agenda to the Meeting.

Mr. Noppadol Dheerabutrungkul presented the details to the Meeting that Under Clause 36 of the Article of Association of the Company and Section 120 of the Public Limited Companies Act B.E. 2535, the annual general meeting shall appoint **the Company's auditor and determine the auditing fee every year. In appointing the auditor, the former auditor may be re-appointed.**

The Audit Committee considered the performance of A.M.T. & Associates in the past year and was of the opinion that A.M.T. & Associates and its auditors have expertise in auditing construction contracting businesses, as well as providing advice and consultation on accounting, taxation, and internal control systems.

Therefore, the Audit Committee deems it appropriate to propose to the Board of **Directors to propose to the shareholders' meeting for consideration and approval** of the appointment of auditors from A.M.T. Associates as follows:

- Mrs. Natsarak Sarochanunjeed, Certified Public Accountant No. 4563 or
- Ms. Daranee Somkamnerd, Certified Public Accountant No. 5007 or

- Ms. Jarunee Nuammae, Certified Public Accountant No. 5596 or
- Ms. Nattaya Tungpradit, Certified Public Accountant No. 11591 or
- Mr. Siramate Akkharachotkullanun, Certified Public Accountant No. 11821

are the Company's auditor for the year 2026.

The auditors on the proposed list and A.M.T. & Associates have no relationship or interest with the Company/affiliated companies/executives/major shareholders or persons related to such persons. Therefore, they are independent in auditing and expressing their opinions on the Company's financial statements.

The auditors from A.M.T. & Associates have been the Company's auditors since 2007 before the Company became a public company, for a total of 17 years. The Board of Directors and the Audit Committee believe that the auditors from A.M.T. & Associates have good work standards, are experts in auditing, and have consistently performed their duties well. Therefore, when the Company became a public company and listed on the Stock Exchange in 2013, the Company appointed A.M.T. & Associates to continue to serve as the auditors.

As for the audit fee for the year 2026 proposed by A.M.T. & Associates, the rate is the same as the audit fee for the year 2025, which the Audit Committee considers appropriate for the type of business and size of the Company's transactions. The Company does not have any subsidiaries.

The audit fee for the year 2026 is 1,350,000 baht, as follows:

Service Fee	2026	2025	Changing
(Audit Fee):			
- Audit of annual financial statements (Baht)	600,000	600,000	-
- Review of quarterly financial statements (Baht) for 3 quarters	720,000	720,000	-
- Stock count observation (Baht/time)	30,000	30,000	-
Total Audit Fee (Baht)	1,350,000	1,350,000	-
Non-Audit Fee:			
- BOI Report (Baht/certificate)	20,000	20,000	-

Note: The above fees are exclusive of out-of-pocket expenses, which will be charged to the Company at actual cost.

The Chairman asked whether there were any questions from the shareholders.

As there was no further question or suggestion, the Chairman asked the shareholders to vote in this agenda. This agenda needed to be approved with a majority of votes of shareholders, who were present in person or by proxy, and casted their votes.

Resolution The Meeting resolved that the appointment of the auditors from A.M.T. & Associates, whose names appear below, to be the Company's auditor for the year 2026, be approved.

- Mrs. Natsarak Sarochanunjeed, Certified Public Accountant No. 4563 or
- Ms. Daranee Somkamnerd, Certified Public Accountant No. 5007 or
- Ms. Jarunee Nuammae, Certified Public Accountant No. 5596 or
- Ms. Nattaya Tungpradit, Certified Public Accountant No. 11591 or
- Mr. Siramate Akkharachotkullanun, Certified Public Accountant No. 11821

and the Audit Fee for the year 2026 in total of Baht 1,350,000 be also approved, with following votes:

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	-	-

Agenda 7 To consider and approve the share consolidation (change of par value)

The Chairman requested the Secretary to present the details for this agenda to the Meeting, detail as follows;

As resolved by the Board of Directors, the Annual General Meeting of Shareholders for the year 2026 is proposed to consider and approve the change in the **Company's par value by way of share consolidation, from the existing par value of Baht 0.25 per share to Baht 1.00 per share.** As a result, the total number of issued shares will be reduced from 1,599,690,000 shares (one billion five hundred ninety-nine million six hundred ninety thousand shares) to 399,922,500 shares (three hundred ninety-nine million nine hundred twenty-two thousand five hundred shares). Such change in par value will result in a reduction in the number of shares held by each shareholder at a ratio of four (4) existing ordinary shares to one (1) new ordinary share. This adjustment represents a restructuring of the number of shares and par value to achieve a more appropriate share structure, enhance trading stability, and broaden the investor base, particularly among institutional investors. This change will not affect the total investment value, **shareholders' rights, or the Company's registered capital and paid-up capital**, as follows:

Description	<u>Before</u> Change	<u>After</u> Change
Registered Capital	399,922,500.25 baht	399,922,500.25 baht
Paid-up Capital	399,922,500.00 baht	399,922,500.00 baht
Par Value	0.25 baht	1.00 baht
Issued and Paid-up Shares	1,599,690,000 shares	399,922,500 shares

In this regard, the calculation of the share consolidation from Baht 0.25 per share to Baht 1.00 per share may result in fractional shares for certain shareholders. Such fractional shares will be rounded down and cancelled. The Company will assign Thailand **Securities Depository Co., Ltd. ("TSD")**, the **Company's share registrar**, to calculate the share consolidation and the rounding of fractional shares **in accordance with TSD's system procedures**.

The Company has reviewed the shareholding structure based on the latest record **date and confirmed that after the share consolidation, the Company's free float will remain in compliance with the Stock Exchange of Thailand's requirements, i.e.,** not less than 150 minority shareholders holding in aggregate not less than 15 percent of the paid-up capital.

To protect the rights of shareholders affected by fractional shares, shareholders may buy or sell odd lots in the Stock Exchange of Thailand prior to the effective date of the change of par value in order to adjust their holdings to be divisible by the consolidation ratio. For any fractional shares remaining after the calculation, the Company will compensate shareholders in cash at a price equal to the **market price of the Company's shares, calculated based on the weighted average trading price** on the Stock Exchange of Thailand for seven (7) consecutive business days prior to the date of registration of the change of par value with the Department of Business Development, Ministry of Commerce. Shareholders may request the cash compensation by:

- **Collecting the compensation in person at the Company's head office at** No. 594 Moo 4, Makhankoo Sub-district, Nikompatthana District, Rayong 21180; or

- Notify the Company in writing of their intention to receive the cash compensation for fractional shares and provide the bank account details for the **transfer of funds, either by post addressed to the Company or via the Company's e-mail at ir@bjc1994.com** Such notification must be accompanied by valid and unexpired identification documents of the shareholder (e.g., a copy of the national identification card, government officer identification card, state enterprise employee identification card, passport, or a company affidavit issued within the past three months, as applicable), together with a copy of the bank account to be used for the transfer of funds. The name of the bank account holder must be identical to the name of the shareholder. The Company will transfer the cash compensation for fractional shares upon verification of the accuracy and completeness of the submitted information.

Shareholders must request the compensation within one (1) month from the date on which the registration of the change of par value with the Department of Business Development, Ministry of Commerce is completed, which is expected to be in May 2026 or within **14 days from the date on which the shareholders' meeting passed the resolution**

The Company will further announce the details through the SET disclosure system. If any shareholder fails to request the compensation within the specified period, the Company shall deem that such shareholder has waived the right to receive the cash compensation.

The Board of Directors resolved to propose the matter to the Annual General Meeting of Shareholders 2026 for consideration and approval of the authorization to the Board of Directors and/or the Executive Committee and/or the Chief Executive Officer and/or the authorized directors and/or any persons designated by them to determine any terms, conditions, and details relating to the share consolidation, including but not limited to the compensation for fractional shares and any necessary filings or applications with relevant authorities.

The Company Secretary further informed the Meeting that, if any shareholder does not wish to receive cash compensation for fractional shares within the specified period, the Company will proceed to sell such fractional shares through the Thailand Securities Depository Co., Ltd. (TSD), which serves as the Company's share registrar.

Schedule for the Change in Par Value

ขั้นตอนการดำเนินการ Procedures	วัน / เดือน / ปี Day / Month / Year
1. ที่ประชุมสามัญผู้ถือหุ้นมีมติการเปลี่ยนแปลงพาร์ Shareholders' Meeting resolution on the change in par value	23 เมษายน 2569 23 April 2026
2. ประกาศมติที่ประชุมผู้ถือหุ้นผ่านระบบ SETLink Announcement of the shareholders' resolution via SETLink	23 เมษายน 2569 23 April 2026
3. จัดทะเบียนเปลี่ยนแปลงพาร์ และแก้ไขหนังสือบริคณห์สนธิ ต่อกรมพัฒนาธุรกิจการค้า กระทรวงพาณิชย์ ผ่านระบบ e-PCL Registration of the change in par value and amendment to the Memorandum of Association with the DBD, MOC via e-PCL	24 เมษายน 2569 24 April 2026
4. ยื่นเอกสารการจดทะเบียนเปลี่ยนแปลงพาร์ และแก้ไขหนังสือบริคณห์สนธิ ณ กรมพัฒนาธุรกิจการค้า กระทรวงพาณิชย์ Submission of documents for the registration of the change in par value and amendment to the MOA to DBD, MOC	28 เมษายน 2569 28 April 2026
5. ประกาศแจ้งการจดทะเบียนเปลี่ยนแปลงพาร์ และแก้ไขหนังสือบริคณห์สนธิ ผ่านระบบ SETLink Announcement of the registration of the change in par value and amendment to the MOA via SETLink	29 เมษายน 2569 29 April 2026
6. ยื่นความประสงค์ขอรับเงินสดเศษค่าเศษหุ้น Submission of request to receive cash compensation for fractional shares	28 เมษายน 2569 – 27 พฤษภาคม 2569 30 April 2026 – 27 May 2026
7. ดลท. ประกาศวันเริ่มซื้อขายพาร์ใหม่ SET announces the first trading date under the new par value	30 เมษายน 2569 30 April 2026
8. วันที่เริ่มซื้อขายด้วยพาร์ใหม่ First trading date under the new par value	7 พฤษภาคม 2569 7 May 2026

Note: The above schedule is preliminary and subject to change, depending on the time required for consideration and approval of the registration by the officials of the Department of Business Development (DBD), Ministry of Commerce, and other relevant authorities.

The Chairman then invited shareholders to raise questions. As there were no questions raised, the Chairman requested the Meeting to consider and approve the share consolidation (change in par value) as proposed. This agenda item requires an affirmative vote of not less than three-fourths (3/4) of the total votes of shareholders and proxies attending the Meeting and entitled to vote.

Resolution The Meeting, having considered the matter, resolved to approve the share consolidation (change in par value) with the following votes:

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	-	-

Agenda 8 To consider and approve the amendment to Clause 4 (Registered Capital) of the Memorandum of Association to be in line with the share consolidation (change in the par value of shares).

The Chairman requested the Secretary to present the details for this agenda to the Meeting, detail as follows;

This agenda item proposes that the Meeting consider and approve the amendment to **Clause 4 (Registered Capital) of the Company's Memorandum of Association** to be in line with the share consolidation and the change in par value. Such amendment is merely to adjust the number of shares and the par value in the Memorandum of Association to reflect the new structure and does not affect the **Company's total registered capital**.

รายละเอียดการแก้ไขหนังสือบริคณห์สนธิ Details of the Amendment of Memorandum of Association (MOA)		
ข้อ 4. (Clause 4.)	ทุนจดทะเบียนจำนวน Registered Capital	399,922,500.25 บาท (baht)
	แบ่งออกเป็น (จำนวนหุ้น) Number of Shares	399,922,500 หุ้น (shares)
	มูลค่าหุ้นละ Par Value	1.00 บาท (baht)
	โดยแยกออกเป็น (ประเภทหุ้น) Types of Shares	
	หุ้นสามัญ Ordinary shares	399,922,500 หุ้น (shares)
	หุ้นบริคณห์สนธิ Preference shares	-

Following approval by the shareholders' meeting, the Company will proceed to register the amendment to Clause 4 of the Memorandum of Association with the Department of Business Development (DBD), Ministry of Commerce, within the period prescribed by law, which is generally required to be completed within 14 days from the date of the shareholders' resolution, expected to be around early May.

In addition, the Board of Directors has resolved to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval the authorization for the Chief Executive Officer and/or authorized directors of the Company and/or any person designated by the Chief Executive Officer or authorized directors to have the authority to determine, amend, and specify details in connection with the change in par value. This includes the authority to amend wording or details in the

minutes of the shareholders' meeting, the Memorandum of Association, and/or any related applications or documents, as well as to take any actions necessary to **comply with the registrar's orders in relation to the registration of the change in par value and the amendment to the Memorandum of Association with the Department of Business Development (DBD).**

The Chairman then invited shareholders to raise questions. As there were no questions raised, the Chairman requested the Meeting to consider and approve the share consolidation (change in par value) as proposed. This agenda item requires an affirmative vote of not less than three-fourths (3/4) of the total votes of shareholders and proxies attending the Meeting and entitled to vote.

Resolution The Meeting, having considered the matter, resolved to approve the the amendment to Clause 4 (Registered Capital) of the Memorandum of Association to be in line with the share consolidation (change in the par value of shares). with the following votes:

	Approved	Disapproved	Abstained
No. of votes	1,187,584,711	0	0
%	100.00	-	-

Agenda 9 To consider other matters (if any)

The Chairman informed to the meeting that, all agendas which has been sent with the invitation letter, **have considered and approved by the Shareholders' meeting**, for any other propose agenda requires shareholders of not less than one-thirds of the total issued shares or not less than 533,230,000 shares. There was no shareholder proposes any additional agenda items for consideration

The Chairman asked whether there were any questions from the shareholders.

Mr. Vichit Laosaetthirakul, a shareholder, raised a question regarding the dispute currently under arbitration, specifically on the current status of the case, the expected timeline for completion, and the potential outcome under a worst-case scenario.

Mr. Seung Woo Lee, Deputy Managing Director, responded to the inquiry, with Mr. Thammarat Deethong, Company Secretary, serving as interpreter. He stated that the current status of the case remains positive. The arbitration proceedings are expected to commence around the fourth quarter of 2026 or toward the end of 2026. **The Company's legal counsel has advised that the Company continues to have a reasonable prospect of success in this case.**

As there was no further matter, the Chairman expressed his thanks to the shareholders, and declared the Meeting has ended.

Meeting ended at 15.45 hrs.

..... - *Boonchuay Korkitrotjana* - ...Chairman

(Mr. Boonchuay Korkitrotjana)

..... - *Tummarat Deethong* - ...Meeting Recorder

(Mr. Tummarat Deethong)

Attachment 2

-Translation-

Articles of Association of the Company relating to the Shareholders' Meeting

Meetings of Shareholders

Article 31. The Board of Directors shall hold the annual ordinary meeting of shareholders within four (4) months from the end date of the account period of the Company.

Other meeting of shareholders in addition to the meeting under the first paragraph shall be called extra-ordinary meetings. The Board of Directors may convene an extra-ordinary meeting of shareholders any time if deems expedient.

One or more shareholders holding shares amounting to not less than ten (10) percent of the total number of shares sold may submit a written request to the Board of Directors for calling an extraordinary general meeting at any time, but the subjects and reasons for calling such meeting shall be clearly stated in such request. In this regard, the Board of Directors shall proceed to call a meeting of shareholders to be held within forty-five (45) days as from the date of receipt of such request from the shareholders.

In case the Board of Directors does not hold the meeting within the period as prescribed under paragraph three, the shareholders who subscribe their names or other shareholders holding the number of shares as required may call such meeting within forty-five (45) days from the completion of the period as prescribed under paragraph three. **In this regard, the meeting shall be considered as the shareholders' meeting** called by the Board of Directors. The Company shall be responsible for necessary expenses arising from such meeting and reasonably provides facilitation.

In case the quorum of the shareholders' meeting called by the shareholders as prescribed under paragraph four is not formed according to Article 33, the shareholders as prescribed under paragraph four shall be collectively responsible to the Company for expenses arising from such meeting.

Article 32. **In convening a shareholders' meeting, the Board of Directors shall prepare a convening** notice specifying the meeting venue, date, time and agenda of such meeting together with reasonable details and explicitly indicating whether it is a matter proposed for acknowledgement, for approval or for consideration, as the case may be, including the relevant opinions of the Board of Directors on the said matters. Such convening notice shall be sent to the shareholders and the registrar for their information not less than seven (7) days prior to the date of the meeting, and shall also be published in a newspaper at least three (3) days prior to the date of the meeting for a period of three (3) consecutive days.

The meeting of shareholders may be held at the location where the Company's headquarters is located or other locations as determined by the Board of Directors.

Article 33. **A quorum of a shareholders' meeting requires the presence of at least twenty-five (25)** shareholders attending the meeting either in person or by proxy (if any) representing the aggregate amount of not less than one-third (1/3) of the total issued shares.

At any shareholders' meeting, if after an hour past the scheduled meeting time and the number of shareholders attending the meeting is not sufficient to constitute a quorum pursuant to the first paragraph, and if such meeting was convened pursuant to the request of shareholders, such meeting shall be cancelled. However, if such meeting was not convened at the request of shareholders, the meeting of shareholders shall be convened once again and the convening notice shall be sent to shareholders not less than seven (7) days before the date of the subsequent meeting. In such subsequent meeting, no quorum shall be required.

Article 34. **In a shareholders' meeting, the Chairman shall be the person who presides over the meeting. If the Chairman does not attend the meeting or is unable to serve such duty, the Vice-Chairman shall be the person who presides over the shareholders' meeting. If there is no Vice-Chairman or the Vice-Chairman does not attend the meeting or is unable to serve such duty, the meeting shall elect one (1) shareholder who attends the meeting to preside over such meeting.**

Article 35. **In casting votes at a shareholders' meeting, one (1) share shall carry one (1) vote. Any shareholder who has special interests in any matter shall not be entitled to vote on such matter, except for the vote for electing the Company's directors. A resolution of the shareholders' meeting shall be passed by:**

- (1) In general events, a simple majority of the total votes of the shareholders attending the meeting and casting their votes. In case of a tie vote, the person presiding over such meeting shall have a casting vote;
- (2) In the following events, not less than three-fourth (3/4) of the total votes of the shareholders attending the meeting and entitled to vote:
 - (a) sales or transfer of the businesses of the Company, either in whole or in substantial part to other persons;
 - (b) purchase or acquisition of the businesses of other private or public limited companies;
 - (c) execution, amendment or termination of agreements in relation to leasing **out of the Company's business either in whole or in substantial part; assignment of the management over the Company's business to other persons with an objective towards profit and loss sharing;**
 - (d) **amendment to the Company's Memorandum or Articles of Association;**
 - (e) **increase or decrease of the Company's registered capital;**
 - (f) dissolution of the Company;
 - (g) **issuance of the Company's debentures; or**
 - (h) amalgamation with another company.

Article 36. The transactions to be conducted at the annual general meeting of shareholders shall at least consist of the following matters:

- (1) **to consider and acknowledge the Board of Directors' report on the operation result of the Company during the preceding year;**
- (2) to consider and approve the balance sheets and the profit and loss statement;
- (3) to consider and approve the allocation of net profit;
- (4) to consider and approve the election of new directors to replace the directors retiring from office by rotation;
- (5) to consider and approve the remuneration of directors;
- (6) to consider and approve the appointment of an auditor and the remuneration of the auditor; and
- (7) other businesses.

Dividend and Reserve

Article 44. No dividends shall be paid otherwise than out of profits. In addition, no dividends shall be paid in the event that the Company still sustains an accumulated loss.

Dividends shall be distributed in accordance with the number of shares in an equal sum for each share, except that the Company had issue preferred shares and prescribed the rights to dividend thereof differently from the ordinary shares. In such case, the dividends in respect of such preferred shares shall be paid in accordance with the criteria **as approved by the shareholders' meeting.**

The Board of Directors may pay interim dividend to shareholders from time to time when the Board of Directors deems that the Company has sufficient profit to do so. The Board of Directors shall inform the shareholders of such interim dividend payment at the next **shareholders' meeting after such interim dividend payment is made.**

The dividend payment shall be made within one (1) month from the date on which the **respective resolution is passed by the shareholders' meeting or by the Board of Directors' meeting**, as the case may be. In this respect, the Company shall notify the shareholders of such dividend payment in writing and publish the notice of such dividend payment in a newspaper for a period of not less than three (3) consecutive days.

Article 45. The Company shall allocate not less than five (5) percent of its annual net profit less the accumulated losses brought forward (if any) to a reserve fund until the reserve fund attains an amount of not less than ten (10) percent of the registered capital of the Company.

Attachment 3

- Translation -

Registration Method of the Extraordinary General Meeting of Shareholders and the
Shareholder's representative

1. Attending in Person

Shareholders as Individual person, foreign person and Juristic person and can register via <https://bjchi.foqus.vc/registration/>

or Scan QR Code



during 11th – 18th June 2026 to create data and identify verification. Then, Username and Password would be submitted to shareholders to attend E-EGM on 18th June 2026 since 13.00 hrs onward.

In the case of shareholders who wish to attend the meeting in person and are unable to register in advance, shareholders can send copy of I.D. Card or Government Officer I.D. Card or Passport (in case of alien shareholder) or the information of Juristic person as proof of evidence by his/her signature as well as fill in the information in attachment No. 5 and then send e-mail to ir@bjc1994.com or submit hard copies of above documents to

Company Secretary Section

BJC Heavy Industries Pcl
No. 594 Moo 4, Makhankoo Sub-district, Nikompattana District Rayong

The Company must receive the required documents by 15 June 2026 in order to verify the shareholder's eligibility and provide the information necessary for attending the meeting via electronic means (E-EGM).

2. Proxy Holder

Shareholder may appoint a proxy holder either Form A or Form B by registering via <https://bjchi.foqus.vc/registration/>

or Scan QR Code



during 4th - 18th June 2026 in order for a proxy holder to attend E-EGM on 18th June 2026 since 13.00 hrs onward.

2.1 In case of Proxy Holder using Form A, shareholders can assign one person as a Proxy Holder to attend, cast vote in the meeting according to the proxy form as attached. Shareholders must fill in the information of him/herself and a Proxy Holder. Proxies will receive an email with the initial password. Proxies will have to reset a new password before logging in to E-EGM.

2.2 In case of Proxy Holder using Form B, shareholder can appoint a proxy holder as the following independent directors:

- | | |
|---------------------------------|--|
| 1) Mr. Boonchuay Korkitrotjana | Independent Director and Chairman of the Board, or |
| 2) Mr.Noppadol Dheerabutvongkul | Independent Director and Chairman of the Audit Committee |

After that, the shareholders must fill in the personal information and specify the name of an independent director who is appointed to be a proxy. Shareholders also need to cast the vote in advance for all agenda.

The shareholder will receive an email informing your proxy registration result to confirm that the registration has been completed. However, the shareholder will not receive password, as proxy are appointed to independent director and your vote was already casted.

2.3 In case of Custodian, please submit related documents to ir@bjc1994.com or send to

Company Secretary Section

BJC Heavy Industries Pcl
No. 594 Moo 4, Makhamkoo Sub-district, Nikompattana District Rayong

within 15th June 2026.

Shareholders can study Guidelines for attending the electronic meeting (E-EGM) in Enclosure No. 6.

Supporting documents to the proxy

(1) In case of A Natural Person Shareholder

- Proxy (Form A or Form B) executed by the authorized person(s) and legally affixed with the Seal (if any) and the stamp duty.
- Certified copy of I.D. Card or Government Officer I.D. Card of Passport (in case of alien shareholder) of the Shareholder
- Original I.D. Card of Government Officer I.D. Card of Passport (in case of alien proxy holder) of the proxy holder

(2) In case of Juristic Person Shareholder

- Proxy (Form A or Form B) executed by the authorized person(s) and legally affixed with the Seal (if any) and the stamp duty.
- Certified copy of I.D. Card or Government Officer I.D. Card of Passport (in case of alien shareholder) of the Shareholder
- Copy of Affidavit certified by the authorized person(s) and affix with the Seal (if any) (In case of Thai Juristic Person).
- Copy of the certificate evidencing the juristic status issued by the competent regulatory (In case of alien Juristic Person). Such copy shall be notarized or official certified no longer than 3 months before the meeting.
- Any document of alien juristic person, which is not made in English, shall be attached with its English translation certified by the authorized person(s).
- Original I.D. Card of Government Officer I.D. Card or Passport (in case of alien proxy holder) of the proxy holder as initialed by Proxy Holder.

(3) In case of the shareholder listed in the share register book as the foreign investors appointing the Custodian in Thailand using Proxy Form C.

- Power of Attorney from the foreign investor shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.
- Letter certifying that the person signing the Proxy Form is authorized to engage in custodian business no longer than 3 months before the meeting.
- Any document of alien juristic person, which is not made in English, shall be attached with its English translation certified by the authorized person.
- Original I.D. Card or Government Officer I.D. Card or Passport (in case of alien proxy holder) of the proxy holder as initialed by Proxy Holder.

For Proxy A and Proxy B, shareholders can upload such documents through Quidlab or submit them to ir@bjc1994.com

3. Voting Procedures

- One share shall have one vote and each shareholder shall have the right to vote in each agenda only "approve", "disapprove", or "abstain". Shareholders cannot divide the shares to vote except for foreign shareholders who have custodians in Thailand and use "Proxy Form C" only
- In each agenda, if there is no shareholder who "disapproves" or "abstains", all votes will be treated as affirmative votes in favor of the relevant matter. If the shareholders vote for "disapproval" or "abstention" and then the votes for "approval" will be calculated by deduction of the votes for "disapproval" and "abstention" from the total number of votes of shareholders, present in person or by proxy, and cast their votes.
- For Proxy Form indicating the votes done by shareholders, the Company also records the votes as "approve", "disapprove", or "abstain" into the voting count system as shareholders' intention.

Remark:

1. Regarding E-EGM meeting under the system meeting of Quidlab Co, Ltd. (Quidlab), the Company shall gather, use and disclose shareholders' information on personal basis complying with defined laws Also, for the benefit in providing services to shareholders in attending shareholders' meetings, shareholders' information will be protected according to Privacy Policy or Privacy Notice as appeared on www.bjc1994.com
2. Shareholders using computer are encouraged to use Windows version 7 or 8 and newer. For Mobile device, please use IOS version 26 at least and Android version 16 at least while the Minimum internet speed should be at least 5 MB. For more convenience, shareholder can download WebEx program at <https://www.webex.com/downloads.html>

-Translation-

Information of Independent Director for consider as a Shareholder's representative

1. Mr. Boonchuay Korkitrotjana : Independent Director and Chairman of the Boards
Age: 60
Address: **99/188** Ratchadapisek Road, Chankasem Sub-District, Jatujak District, Bangkok 10900
Special interest: - None –

2. Mr.Noppadol Dheerabutrvongkul: Independent Director and chairman of the Audit Committee
Age: 59
Address: 9/51 Moo 2, Phutthamonthon Sai 1 Road, Bang Ramat Sub-District, Taling Chan District, Bangkok 10170
Special interest: - None –

Attachment 4



เอกสารสำคัญ – โปรดนำมาในวันประชุม
Important – Please bring this document to the Meeting

แบบฟอร์มลงทะเบียน
Registration Form

เลขทะเบียนผู้ถือหุ้น
Shareholder's Registration No.

ข้าพเจ้า

I/We

อยู่บ้านเลขที่

Address

สัญชาติ

Nationality

เป็นผู้ถือหุ้นของ บริษัท บีเจซี เฮฟวี อินดัสทรี จำกัด (มหาชน) ("บริษัท")
being a shareholder of BJC Heavy Industries Public Company Limited ("The Company")

โดยถือหุ้นจำนวนทั้งสิ้นรวมหุ้น
holding the total amount of shares

หุ้นสามัญหุ้น
Ordinary share shares

หุ้นบุริมสิทธิหุ้น
Preferred share shares

บริษัท บีเจซี เฮฟวี อินดัสทรี จำกัด (มหาชน)
การประชุมวิสามัญผู้ถือหุ้นครั้งที่ 1/2569
วันพฤหัสบดีที่ 18 มิถุนายน 2569 เวลา 14.00 น.
การประชุมผ่านสื่ออิเล็กทรอนิกส์

BJC Heavy Industries Public Company Limited
The Extraordinary General Meeting of Shareholders No. 1/2026
on Thursday 18th June 2026 at 14.00 hrs.
Electronics meeting

ข้าพเจ้า เป็นผู้ถือหุ้น หรือ ผู้รับมอบฉันทะของผู้ถือหุ้น
I/We a shareholder or proxy holder of
ของ บมจ. บีเจซี เฮฟวี อินดัสทรี
BJC Heavy Industries Pcl.
หมายเลขบัตรประชาชน ได้มาเข้าร่วมประชุมดังกล่าวข้างต้น
the identification number attend the above-mentioned meeting.

ลงชื่อ..... ผู้เข้าร่วมประชุม
Sign Meeting Attendant
(.....)

เพื่อความสะดวกในการลงทะเบียน โปรดนำส่งเอกสารชุดนี้มาด้วย
บริษัทขอสงวนสิทธิ์ไม่รับลงทะเบียนในกรณีที่เอกสารหรือหลักฐานไม่ครบถ้วนหรือไม่ถูกต้องหรือไม่เป็นไปตามเงื่อนไข

For your convenience, please kindly bring along this set of documents for your registration.
The Company reserves the right not to register if document is uncompleted, uncorrected or unqualified.

Duty Stamp
20 Baht

Attachment 5

PROXY FORM A
(SIMPLE FORM)

Annexed to Notice of Department of Business Development Re: Form of Proxy (No.5) B.E. 2550 (2007)

Written at _____

Date _____ Month _____ Year _____

(1) I/We _____ Nationality _____
Residence address _____ Road _____ Sub-District _____
District _____ Province _____ Postcode _____

(2) Being a shareholder of BJC Heavy Industries Public Company Limited holding the total amount of _____ shares with the voting rights of _____ votes as follows;
Ordinary share _____ shares with the voting rights of _____ votes
Preferred share _____ shares with the voting rights of _____ votes

(3) Do hereby appoint either one of the following persons

1. _____ Age _____ Years
Residence address _____ Road _____ Sub-District _____
District _____ Province _____ Postcode _____ or

2. _____ Age _____ Years
Residence address _____ Road _____ Sub-District _____
District _____ Province _____ Postcode _____ or

3. _____ Age _____ Years
Residence address _____ Road _____ Sub-District _____
District _____ Province _____ Postcode _____

as only one of my/our proxy to attend and vote on my/our behalf at the Extraordinary General Meeting of Shareholders No. 1/2026 to be held on Thursday, June 18th, 2026 at 14.00 hrs. by Electronics meeting at the Meeting Room 101, BJC Heavy Industries Public Company Limited, address 594 Moo 4, Makamkoo, Nikompattana, Rayong or at any adjournment thereof.

For any act performed by the Proxy at the Meeting, it shall be deemed as such as acts had been done by me/us in all respects.

Signed _____ Shareholder
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Remarks: The Shareholder appointing the Proxy must authorize only one Proxy to attend and vote at the Meeting and shall not allocate the number of shares to several proxies to vote separately.

Duty Stamp
20 Baht

Attachment 5

PROXY FORM B
(FORM CONTAINING FIXED ASSIGNMENT)

Annexed to Notice of Department of Business Development Re: Form of Proxy (No.5) B.E. 2550 (2007)

Written at _____

Date _____ Month _____ Year _____

(1) I/We _____ Nationality _____
 Residence address _____ Road _____ Sub-District _____
 District _____ Province _____ Postcode _____

(2) Being a shareholder of BJC Heavy Industries Public Company Limited holding the total amount of _____ shares with the voting rights of _____ votes as follows:
 Ordinary share _____ shares with the voting rights of _____ votes
 Preferred share _____ shares with the voting rights of _____ votes

(3) Do hereby appoint either one of the following persons

1. _____ Age _____ Years
 Residence address _____ Road _____ Sub-District _____
 District _____ Province _____ Postcode _____ or

2. _____ Age _____ Years
 Residence address _____ Road _____ Sub-District _____
 District _____ Province _____ Postcode _____ or

3. _____ Age _____ Years
 Residence address _____ Road _____ Sub-District _____
 District _____ Province _____ Postcode _____

as only one of my/our proxy to attend and vote on my/our behalf at Extraordinary General Meeting of Shareholders No. 1/2026 to be held on Thursday, June 18th, 2026 at 14.00 hrs. by Electronics meeting at the Meeting Room 101, BJC Heavy Industries Public Company Limited, address 594 Moo 4, Makamkoo, Nikompattana, Rayong or at any adjournment thereof.

(4) I/We authorize my/our Proxy to cast the votes according to my/our intention as follows:

Agenda 1 : To consider and approve the cancellation of the resolutions of the Annual General Meeting of Shareholders for the year 2026 agenda 7 regarding the approval of the share consolidation (change of par value) and agenda 8 regarding the amendment to Clause 4 (**Registered Capital**) of the Company's Memorandum of Association to be consistent with the share consolidation and the change of par value.

Remark:

1. The Shareholder appointing the Proxy must authorize only one Proxy to attend and vote at the Meeting and shall not allocate the number of shares to several proxies to vote separately.
2. In the agenda relating the re-election of directors, it is applicable to elect either nominated directors as a whole, or elect each nominated director individually.
3. In case of there are agenda other than the agenda specified above, the additional can be specified by the Shareholder in the Regular Continued Proxy Form B as Enclosure.

REGULAR CONTINUED PROXY FORM B

Authorization on behalf of the Shareholder of BJC Heavy Industries Public Company Limited.

For the Extraordinary General Meeting of Shareholders No. 1/2026 to be held on Thursdaay, June 18th, 2026 at 14.00 hrs. by Electronics meeting at the Meeting Room 101, BJC Heavy Industries Public Company Limited, address 594 Moo 4, Makamkoo, Nikompattana, Rayong or any adjournment thereof.

Agenda No.....Subject
(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
(b) The Proxy must cast the votes in accordance with my/our following instruction:
Approve Disapprove Abstain

Agenda No.....Subject
(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
(b) The Proxy must cast the votes in accordance with my/our following instruction:
Approve Disapprove Abstain

Agenda No.....Subject
(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
(b) The Proxy must cast the votes in accordance with my/our following instruction:
Approve Disapprove Abstain

Agenda No.....Subject
(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
(b) The Proxy must cast the votes in accordance with my/our following instruction:
Approve Disapprove Abstain

Agenda No.....Subject
(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
(b) The Proxy must cast the votes in accordance with my/our following instruction:
Approve Disapprove Abstain

Agenda No.....Subject To consider and approve for the re-appointment of directors (continue)

Name of Director
Approve Disapprove Abstain

Name of Director
Approve Disapprove Abstain

Name of Director
Approve Disapprove Abstain



PROXY FORM C
(FOR FOREIGN SHAREHOLDER APPOINTING CUSTODIAN IN THAILAND)

Annexed to Notice of Department of Business Development Re: Form of Proxy (No.5) B.E. 2550 (2007)

Written at _____

Date _____ Month _____ Year _____

(1) I/We _____

_____ Office address _____ Road _____
 _____ Sub-District _____ District _____ Province _____
 _____ Postcode _____

Acting as the custodian for _____

Being a shareholders of BJC Heavy Industries Public Company Limited holding total amount of _____ shares with the voting rights of _____ votes as follows;

Ordinary share _____ shares with the voting rights of _____ votes

Preferred share _____ shares with the voting rights of _____ votes

(2) Do hereby appoint either one of the following persons

1. _____ Age _____ Years

Residence address _____ Road _____ Sub-District _____
 District _____ Province _____ Postcode _____ or

2. _____ Age _____ Years

Residence address _____ Road _____ Sub-District _____
 District _____ Province _____ Postcode _____ or

3. _____ Age _____ Years

Residence address _____ Road _____ Sub-District _____
 District _____ Province _____ Postcode _____

as only one of my/our proxy to attend and vote on my/our behalf at the Extraordinary General Meeting of Shareholders No. 1/2026 to be held on Thursday, June 18th, 2026 at 14.00 hrs. by Electronics meeting at the Meeting Room 101, BJC Heavy Industries Public Company Limited, address 594 Moo 4, Makamkoo, Nikompattana, Rayong or at any adjournment thereof.

(3) I/We authorize my/our Proxy to attend and cast the votes as follows:

The Proxy is authorized for all shares held and entitled to vote.

The Proxy is authorized for certain shares as follows:

ordinary share _____ shares, entitling to vote _____ votes

preferred share _____ shares, entitling to vote _____ votes

Total entitled vote _____ votes

(4) I/We authorize my/our Proxy to cast the votes according to my/our intention as follows:

Agenda 1 : To consider and approve the cancellation of the resolutions of the Annual General Meeting of Shareholders for the year 2026 agenda 7 regarding the approval of the share consolidation (change of par value) and agenda 8 regarding the amendment to Clause 4 (**Registered Capital**) of the **Company's** Memorandum of Association to be consistent with the share consolidation and the change of par value.

(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my/our following instruction:

Approve _____votes Disapprove _____votes Abstain _____votes

Agenda 2 : **To consider and approve the reduction of the Company's registered capital by** canceling the remaining unsold registered shares and the amendment to **Clause 4 (Registered Capital) of the Company's Memorandum of Association** to be consistent with the registered capital reduction.

(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my/our following instruction:

Approve _____votes Disapprove _____votes Abstain _____votes

Agenda 3 : **To consider and approve the change in the par value of the Company's shares** from THB 0.25 per share to THB 1.00 per share, and the amendment to Clause 4 (Registered Capital) of the Memorandum of Association to be consistent with the change in par value.

(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my/our following instruction:

Approve _____votes Disapprove _____votes Abstain _____votes

Agenda 4 : To consider other matters (if any)

(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my/our following instruction:

Approve _____votes Disapprove _____votes Abstain _____votes

(5) Votes of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

(6) In case I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves and matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my / our behalf as the Proxy deems appropriate.



REGULAR CONTINUED PROXY FORM C

Authorization on behalf of the Shareholder of BJC Heavy Industries Public Company Limited.

For the Extraordinary General Meeting of Shareholders No. 1/2026 to be held on Thursday, June 18th, 2026 at 14.00 hrs. by Electronics meeting at the Meeting Room 101, BJC Heavy Industries Public Company Limited, address 594 Moo 4, Makamkoo, Nikompattana, Rayong or any adjournment thereof.

- Agenda No.....Subject
(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
(b) The Proxy must cast the votes in accordance with my/our following instruction:
Approve_____votes Disapprove _____votes Abstain_____votes

Agenda No.....Subject To consider and approve for the re-appointment of directors
(continue)

Name of Director.....

Approve _____votes Disapprove _____votes Abstain _____votes

Name of Director.....

Approve _____votes Disapprove _____votes Abstain _____votes

Name of Director.....

Approve _____votes Disapprove _____votes Abstain _____votes

Attachment 6

-Translation-

Guidelines for attending the electronic meeting (E-EGM)

Shareholders can download Guidelines for attending the electronic meeting (E-EGM)
as the following link

<https://bjchi.foqus.vc/registration/>

or Scan QR Code below

